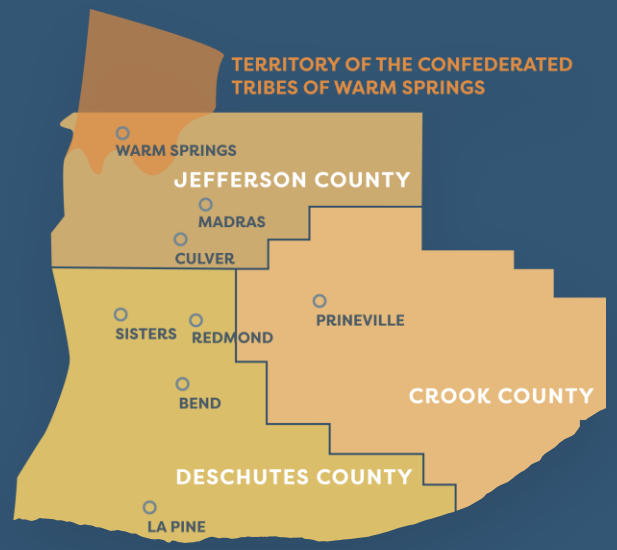
CENTRAL OREGON · REGIONAL COORDINATION

Reflecting on Progress & Planning What Comes Next



From emergency shelter response to a permanent, performance-driven program

Regional Coordinator Update — July 2026

How We Got Here

The MAC's essential role in building today's shelter system

1

Emergency Orders

23-02 & 24-02

Created the MAC structure to rapidly coordinate emergency shelter expansion and crisis response.

2

MAC Coordination

EMERGENCY PERIOD

MAC groups built community plans, set shelter goals, aligned partners, and drove regional coordination.

3

HB 3644

LEGISLATIVE SHIFT

Established the Statewide Shelter Program (SSP) to permanently carry the work forward.

4

Regional Work today

PERMANENT PROGRAM

Sustainability, accountability, performance, and long-term strategic planning.

The work done by the MAC built the foundation of the shelter system we have today.

The Statewide Shelter Program: Where We Are Today

Fully Operating

Our region now operates fully within the permanent SSP framework.

EO Structures Retired

Emergency Executive Order structures are no longer in effect.

New Priorities

SSP emphasizes sustainability, accountability, performance, and long-term strategic planning.

A Chance to Re-evaluate

This shift creates an opportunity to re-align regional coordination groups with the permanent system's needs.

Legislative Shift

HB 3644: Transition to Regional Coordinators

HB 3644 established the permanent Statewide Shelter Program.

The legislation directs OHCS to work through *Regional Coordinators, which in our Central Oregon region is COIC, replacing the temporary emergency-Multi-Agency Coordination (MAC) model* used during the Executive Orders.

COIC now holds this responsibility for the region.

- **Regional Planning & Assessment**
- **Funding Allocation**
- **Contract Administration**
- **Monitoring & Compliance**
- **Technical Assistance**
- **Maintaining Regional Shelter Capacity**

What SSP Requires

The region's focus areas under the permanent program

Sustain Capacity

Sustaining existing regional shelter capacity.

Low-Barrier Compliance

Maintaining low-barrier program compliance.

HMIS Data Quality

Improving data quality across HMIS systems.

Utilization & Outcomes

Meeting utilization and housing outcome expectations.

Fiscal Accountability

Ensuring rigorous fiscal accountability.

Long-Term Stability

Prioritizing long-term stability and performance.

These requirements shift conversations from emergency coordination to ongoing program implementation and monitoring.

Evolving Roles

As we have been sharing for the past year responsibilities have shifted from emergency response to the permanent SSP model

MAC LEAD · Executive Order Model	SSP REGIONAL COORDINATOR · HB 3644
Facilitates stakeholder engagement and regional collaboration	**Fiscal Administrator of SSP, ORI and LTRA funding for the region**
Convenes partners to identify priorities and funding needs	**In partnership with the region develops and submits the Regional Assessment Plan to OHCS**
Provides community input and shared decision-making	**Makes formal funding allocation based on program requirements**
Supports transparency among regional partners	**Administers contracts and oversees grant implementation**
Offers recommendations without formal administrative authority	**Holds statutory responsibility for funding, compliance & oversight**

Where Collaboration *Continues*

Even under the SSP structure, regional collaboration *continues* through:

- HLC Data Task Force (Strategic Plan Priority 1)
- HLC Governance Task Force (Strategic Plan Priority 2)
- HLC Board & General Membership Meetings
- HLC Street Outreach Committee
- HLC Shelter Committees
- CES Work Group & HMIS Committee
- Office Hours for subgrantees: SSP, ORI & LTRA
- Central Oregon Regional Housing Council

Celebrating the MAC's Successes

What regional coordination accomplished during the emergency period

- Built an expanded regional shelter network
- Strengthened cross-county collaboration
- Successfully executed the Governor's Emergency Orders
- Supported creation of the permanent Statewide Shelter Program
- Expanded services in underserved areas
- Transitioned emergency response into a sustainable, long-term system

Why This Transition Makes Sense Now

Across the past year, statewide and regional conversations consistently reflected four themes:

01

The emergency period has ended

SSP is now fully operational.

02

Sustaining is the priority

The region's focus is protecting the shelter system built together.

03

Accountability is built in

The funding model requires long-term accountability and performance.

04

Coordinators hold responsibility

For funding administration, planning, compliance, and monitoring.

DISCUSSION

What questions remain?

Regional Shelter Funding Outlook

FY 2025–26 vs. FY 2026–27

Metric	FY25–26	FY26–27	YoY Change
Available Funding	**$11.1M**	**$9.8M**	**▼ $1.7M (-15%)**
Provider Requests	$11.6M	$12.4M	▲ $0.8M (+7%)
Funding Gap	**-$0.5M**	**-$2.6M**	**▲ $2.1M (5x)**

Key Drivers

- Available braided funding no longer available as one-time Governor's Emergency Order funding expired.
- Provider funding requests increased to sustain operations.
- New provider requests came in, mostly STEPS units.
- Pass through funding for CTWS included in Central Oregon SSP allocation.
- Funding gap grew from $0.5M to $2.6M in one year.

State of Oregon Direction

- Prioritize preservation of critical shelter capacity while maximizing limited regional resources.