

Supporting Slides for MAC Meeting 3

March 7, 2023

How we got here

January 10, 2023, Governor Tina Kotek declared a state of emergency in response to the homelessness.

Statewide funding of \$130,000,000.

Central Oregon's portion of that funding is estimated to be \$14 to \$14.5 million.

This funding has to be spent by Jan. 9th, 2024, with the goals met.

Top priorities to meet for our region:

- 1. Prevent 1,113 to 1,146 household from becoming homeless.**
- 2. Create 81-83 new shelter beds**
- 3. Rehouse 157-162 unsheltered individuals**

There are 5 phases of this dynamic initiative.

Phase 1: State Funding, and Establish Multi-Agency Coordination Teams

*Phase 2 (Current Phase): Regional Strategies, Community Priorities, and Draft a Regional Plan

Phase 3: Determine Local Capacity, Identify Outstanding Support, Resource Needs, and Develop Local Implementation Plans

Phase 4: Implement Plan, and Monitor Systems Improvement

Phase 5: Document Lessons Learned, Determine Regional Impact for the needs of 2024

What we've covered so far

- Created the Multi-Agency Coordination Team for the region.
- Created a high-level process for selecting regional strategies and project submission
- Reviewed the State provided Data, HMIS, and goals.

Where we are going

State directed populations with a rate of higher disparities for our region:

1. Black, African American or African
2. American Indian, Alaska Native or Indigenous
3. Native Hawaiian, Other Pacific Islanders
4. Others we should consider-with the use of census and HMIS data?

Per the State we are to pick our top 3! We should use the data as a starting point.

Just because we pick three doesn't mean that is the only population or subpopulations we support with this funding.

Our goals, strategies, and populations can change throughout this process.

Objective of this phase: To pick our top priorities to serve not only these populations, but all the populations in our regions experiencing these issues in general.

Community Engagement and Data Review

The MAC Group has 24 members representing the following agencies across the tri-county region:

- Local jurisdictions (homelessness and EM staff)
- Public housing authority
- Community Action Agency
- Local homelessness agencies
- Rapid rehousing service providers
- Shelter developer/operator
- Behavioral Health Providers
- Healthcare/Federally Qualified Health Center
- Continuum of Care Leadership

Community Engagement and Data Review

Outreach Efforts

- Encouraging Vertical Feedback Strategy (solicit feedback from your respective circles and bring it back to the broader group)
- Google Surveys – sent to 700+ people throughout Central Oregon.
 - Over 100 responses to Community Priorities Survey
 - Over 25 responses to Project Concepts Survey
- Website including:
 - EO 23-02 language
 - MAC roster
 - Zoom links to attend MAC meetings, links to meeting materials, and recordings of MAC meetings
 - Regional Planning Template
 - All in Workbook
 - Google Surveys
 - Contact information for COIC Staff
- Past Outreach Opportunities – EHTF, Redmond Service Providers, anything we're missing please send to Cogren@coic.org.

Community Engagement and Data Review

Qualitative and Quantitative Data considered for disproportionately impacted groups

- HMIS
- State Provided PIT Data
- McKinney-Vento Youth Homelessness Data
- Census
- Discussions with and feedback from subpopulation specific providers – J Bar J, COVO, Latino Community Association, Council on Aging

Community Engagement and Data Review

Central Oregon Appreciation

BELL Andrea * HCS <Andrea.BELL@hcs.oregon.gov>

Mon 3/6/2023 6:15 PM

To: Christopher Ogren <cogren@Coic.org>

Cc: GARRETT Matt L * OEM <Matt.L.GARRETT@oem.oregon.gov>

You don't often get email from andrea.bell@hcs.oregon.gov. [Learn why this is important](#)

Chris,

I hope this message finds you well.

Andrea Bell with Oregon Housing and Community Services here. First off, I want to share how grateful we are for your leadership in Central Oregon's MAC group—we recognize a new effort of this scale, on top of what you are already doing is a lot. We see you and appreciate you. I am excited to learn of the innovative solutions Central Oregon is bringing in the formation of your regional plan, through a community survey. This intentional action to center community voice is such a testament to the commitment your team has to the people of Central Oregon.

As we work towards, the next milestone of March 10th, please know we are cheering you and the Central Oregon team on.

Thanks,

AB



Andrea Bell, she/her/hers
Executive Director

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Impact Analysis

These groups have a disproportionately high risk of experiencing unsheltered homelessness:

- Subpopulation 1: BIPOC, specifically Black, Pacific Islander, and Indigenous peoples
- Subpopulation 2:
- Subpopulation 3:
- For consideration for the remaining spots (***remember, this is does not mean that other group(s) will be excluded***): LGBTQ+ Youth, Veterans, Medically-Vulnerable individuals

Impact Analysis

Culturally Specific Services that are available to the groups experiencing unsheltered homelessness

- Subpopulation 1: Latino Community Association, Warm Springs Street Outreach and Emergency Shelter, Oregon Worker Relief Fund
- Subpopulation 2:
- Subpopulation 3:
 - Medically Vulnerable - Central Oregon Council on Aging, Assisted Living Facilities (?), Mosaic Medical Community Health Workers
 - Veterans – COVO, the VA, NI Veteran-specific Rental Assistance
 - LGBTQ+ Youth – J Bar J Youth Services, Cascade Youth and Family Services, The LOFT
- Are we missing anything?

Impact Analysis

Specific Supports that are available for people in these groups to access an sustain mainstream (education, health care, Social Security, etc.) services once people are housed:

- Subpopulation 1: Latino Community Association, Warm Springs Navigation Center, The Father's Group, Mosaic Community Health Workers, Best Care
- Subpopulation 2:
- Subpopulation 3:
 - Medically Vulnerable - Central Oregon Council on Aging, Assisted Living Facilities (?), Mosaic Community Health Workers, Thrive Central Oregon, Abilitree
 - Veterans – COVO, the VA, Deschutes County Veterans' Services, Mosaic Community Health Workers
 - LGBTQ+ Youth – J Bar J Youth Services, Deschutes County Mental Health Youth and Young Adults, FAN, Best Care, Rimrock
- Are we missing anything?

25% or more of respondents selected the following answers as their top priorities

Community Priorities

- Housing Affordability
- Emergency Shelter Shortage
- Street Outreach Services
- Affordable Housing Landlord Engagement
- Substance Use Disorder Care and Services
- Mental Health Care and Services
- Rapid Rehousing Projects
- Service Providers – Organizational Capacity
- Service Providers – Staff/Salary
- Service Providers – Specific Expertise
- Medical Care
- Skilled Nursing Facility Care
- Nursing Home Shortage
- Manufactured Housing
- Housing Development**
- Flexible System Funding/Costs
- Cleaning or maintenance (e.g., hoarding prevention)
- Housing-focused Case Management**
- Housing problem-solving assistance**
- Conflict mediation Services
- Housing Navigation Services**
- Tenant-based rental assistance
- Project-based rental assistance
- Housing Choice Vouchers**
- Targeted subsidies
- Rent buy-down
- Family reunification transportation assistance
- Flexible emergency funding**
- Food security payments
- Marketing materials
- Operating costs
- Other flexible forms of financial assistance
- Other renovations
- Peer support Services
- Planning and development
- Project management
- Repairing damages
- Room and board payments
- Security deposits
- Service coordination and integration
- Signing bonuses
- Staffing
- Transportation assistance

Community Priorities

Top 5 Community Priorities

- Housing Affordability (79.8% of Respondents)
- Mental Health Care and Services (66.3% of Respondents)
- Emergency Shelter Shortage (59.6% of Respondents)
- Substance Use Disorder Care and Services (52.9% of Respondents)
- Rapid Rehousing Projects (39.4% of Respondents)

How should they be ranked?

- Most Urgent:
- Urgent and Critical:
- Time Sensitive and Very Important:
- Not Time Sensitive but Very Important:
- Important:

Goal Setting

Project Concepts submitted, so far...

Which goal(s) will your project concept impact?

 Copy

27 responses



- Our task is to meet each state requirement, we will not prioritize projects that exceed the goal until we're sure every goal is achievable.
- With that in mind... we will also likely prioritize projects that have the lowest cost per client, the highest chance of success, and have Regional Impact.

Goal Setting

Things to Keep in Mind when Reviewing Priorities

- Cost
- Timeline
- Capacity to deploy
- Focus on goals
- Focus on Regional Impact

Part 1: Strategies to prevent unsheltered homelessness

Technical assistance and support to integrate **housing problem-solving in street outreach**.

Offering **flexible housing-related funding for institution-involved family youth, and single adults** who formerly exited or are currently exiting a public-funded child welfare and foster care, juvenile and adult corrections, long-term care, health, and mental health and substance use treatment facility by providing flexible funding that to reduce housing instability. Eligible activities include:

- Housing-focused case management
- Service coordination and integration
- Targeted subsidies
- Flexible emergency funding
- Room and board payments
- Transportation assistance
- Food security payments
- Other flexible forms of financial assistance

Offering **flexible housing-related funding for older adults and people with disabilities** – including people with mental health conditions and/or substance use disorders –to reduce housing instability by providing access to housing-related home- and community-based services. Eligible activities include:

- Housing-focused case management
- Service coordination and integration
- Targeted subsidies
- Flexible emergency funding

- Room and board payments
- Transportation assistance
- Food security payments

Other flexible forms of financial assistance

Funding **encampment-specific prevention and shelter diversion to permanent housing or family reunification** (if safe and appropriate) to prevent people that have been placed into permanent housing from losing their housing and falling back into unsheltered homelessness. Eligible activities include:

- Housing-focused outreach
- Housing-focused case management
- Family reunification transportation assistance
- Housing problem-solving assistance
- Flexible emergency funding

Expand or establish geographically robust street outreach efforts that provide access to the full menu of services available in your community. Eligible activities include:

- Service coordination and integration
- Harm reduction training
- Peer support
- Housing problem-solving assistance
- Conflict mediation
- Family reunification transportation assistance

Part 2: Strategies to increase shelter capacity for individuals and families experiencing unsheltered homelessness

Technical assistance and support to re-evaluate current emergency shelter rules that may unnecessarily punish, divert, harm, or discourage people from staying in emergency shelter and seek unsheltered respite.

Expand non-congregate shelter through acquisition and development through the following eligible activities:

- Acquisition of existing structure or vacant land
- Demolition costs
- Development hard costs
- Site improvements
- Related soft costs
- Replacement reserve

Expand emergency shelter bed capacity through the following eligible activities:

- Major rehabilitation
- Conversion
- Other renovation

Part 3: Strategies to rapidly rehouse individuals and families experiencing unsheltered homelessness

Technical assistance and support to establish or strengthen your Continuum of Care region's **relationship with Public Housing Authorities** to coordinate on securing available voucher resources to rehouse individuals and families experiencing unsheltered homelessness.

Technical assistance and support to examine, revise or strengthen your Continuum of Care region's **coordinated entry** prioritization policies and practices to rapid rehouse individuals and families experiencing unsheltered homelessness.

Technical assistance and support to analyze your Continuum of Care region's funding portfolio to identify braided funding opportunities to increase its capability to rapidly rehouse individuals and families experiencing unsheltered homelessness.

Technical assistance and support to develop and implement an **encampment strategy** to focus rehousing efforts and reduce the number of encampments.

Expand or develop a **landlord incentive package** to establish a pool of units with reduced or eliminated tenancy screening criteria to rehouse people experiencing unsheltered homelessness. Eligible activities include:

- Planning and development
- Marketing materials
- Holding fees
- Signing bonuses
- Security deposits
- Rent buy-down
- Repairing damages

Develop and implement a **housing surge** and/or **housing fair**. Eligible activities include:

- Staffing
- Admin
- Project management
- Fiscal Agent
- Tenant-based rental assistance
- Housing-focused case management
- Third-party inspection services

Develop and implement a **master leasing program**. Eligible activities include:

- Staffing
- Admin
- Project management
- Fiscal Agent
- Project-based rental assistance
- Housing-focused case management
- Third-party inspection services
- Operating costs

Q&A and Feedback Opportunity

What's Next?

- Executive Committee Setup
- All in Planning Workbook Completion
 - Current Services
 - Current Investments
- Check out our website – www.coic.org/EO2302/